



ANNEX – Synoptical tables

Elements acquired in Phase 1: On the Road to Québec <i>Validated and adopted as part of the Québec Roadmap political vision</i>		Elements acquired in Phase 2: Quebec Symposium <i>Extracted from the "Delegations Input", not yet validated</i>
Themes	Strategical Axis	Thematics expressed
	AXIS 1: Inclusive and cohesive cities inspired by their identities and cultural diversity	<ul style="list-style-type: none"> a. Social cohesion: social diversity / Inclusion of social, economic and cultural minorities through heritage processes (objectifying citizens' sense of belonging); b. Restructuring / urban requalification / restoration / rehabilitation / reconversion; c. Reappropriation of the city and its heritage requires flexibility to inscribe it in the logic of the place; overcome the conservative reflexes that tend to freeze the city; d. Awareness/knowledge/education/skills enhancement; e. Strengthening / affirmation of local identity and sense of belonging / preservation / encouragement of traditional activities; f. Support for architectural creation (new construction or rehabilitation of the old) to guarantee quality/beauty and build the heritage of the future; g. Modes of intervention on old buildings: maintenance, conservation, restoration, rehabilitation / cultivate authenticity through modest ambitions, frugality of means while respecting traditional materials and techniques; h. Identification / knowledge / interpretation of heritage;
	Operational Objectives	Problematics raised
1. Transformation of the public space	OO 1.1 Develop a holistic and shared knowledge of heritage resources and their transformative capacities.	<ul style="list-style-type: none"> i. Conduct participatory inventories including all stakeholders to identify all heritage (built, intangible, natural) / involve stakeholders in research and studies (dedicated platforms) / participatory mapping; ii. Diagnose the state of conservation; iii. Reinterpreting traditional architecture / tradition drives innovation; iv. Interpreting heritage characteristics to organize urban developments in a contemporary logic; v. Create multimedia self-guided tour tools for visitors; vi. Promote heritage values and quality in municipal policies and strategic documents; vii. Train young people in traditional trades and techniques to support heritage rehabilitation projects; viii. Exploit the capacities of evolution intrinsic to the heritage - to make bear fruit the heritage with a contemporary reading;
2. Improvement of the residential space		
3. Evolution of mobilities	OO 1.2 Stimulate citizens' sense of belonging and responsibility for the management of built, landscape and intangible heritages in a perspective of sustainable local development.	<ul style="list-style-type: none"> i. Interpret heritage according to different points of view / diversity of narratives / bring out a common narrative; ii. Identify with one's city through heritage, build a community around this identity / communicate between communities and network to understand, respect and ultimately cooperate; iii. Engage residents in the action; iv. Provide tools available to residents to manage certain projects / competition of ideas / civic engagement tools / citizen actions; v. Dialogue on an ongoing basis to understand changing needs; vi. Involve citizens by making them ambassadors of their community; vii. Develop "schools of citizen participation" through urban projects; viii. Enhance the existing links between the population and heritage to take into account social specificities and manage urban development (arbitration between preservation and development of lifestyles);
4. Adaptation of the built heritage		
5. Setting up a new governance		
	OO 1.3 Provide a fair response to the challenges of society through the enhancement of heritage capital and the creation of contemporary architecture in continuity with the historic city.	<ul style="list-style-type: none"> i. Create channels/tools for dialogue between heritage experts and urban experts; ii. Create multi-use public spaces - access to heritage buildings allowing inhabitants to create new activities / living heritage; to offer inhabitants and users various possibilities in terms of activities; iii. Offer diversified housing (size, status); iv. Welcome diverse populations (socially, economically, culturally); v. Rehabilitate vs. restore = more flexible approach, more respectful of authenticity, less costly; vi. Rebuild / consolidate fragile buildings; vii. Preserve the historic character of heritage public spaces, which strengthens resilience capacities; viii. Fight against the phenomena of gentrification which leads to exclusion.



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Themes	Strategical Axis	Thematics expressed
1. Transformation of the public space 2. Improvement of the residential space 3. Evolution of mobilities 4. Adaptation of the built heritage 5. Setting up a new governance	<p>AXIS 2: Resilient cities boosted by the enhancement of their heritage resources</p>	<p>a. Investment in infrastructure that promotes connectivity and pedestrian movement; b. Regeneration of heritage cities from nature-based solutions allowing at the same time to face the climate emergency; c. Greening as an urban planning priority; d. Trans-sectoral creative processes within municipal administrations; e. Sharing of public spaces between the different actors / calming the different modes of circulation; f. Modernization of the historic city using new technologies that must be adapted to the heritage reality (respect for the authenticity of monuments and the urban landscape) of the city (housing comfort, carbon-free energy, intelligent management, etc.); g. Pursue and continuously reinvent the city on the basis of ordering public spaces;</p>
	<p>Operational Objectives</p>	<p>Problematics raised</p>
	<p>OO 2.1 Strengthen habitability in historic centres as a reference factor for the well-being of users, the release of social and economic potential and adaptation to climate change.</p>	<p>i. Assess the adaptive capacities of urban components with regard to climate change / promote the emergence of energizing activities; ii. Inventing tools and actions to promote historic districts offering good quality of life; iii. Improve the housing situation / supply in terms of public facilities; iv. Vegetate / densify plantings to lower temperatures in heat islands / renaturalize spaces (interiors of islands, parking lots, schoolyards, etc.) and permeabilize street networks with high water runoff issues rain; v. Limit the functions and services that disturb the daily life of the inhabitants; vi. Calm the use of the street between bicycles, pedestrians and vehicles / maintain cleanliness and safety; vii. Pick up and process household garbage;</p>
	<p>OO 2.2 Support the creation of activities that regenerate the city by primarily benefiting local communities as well as all users, and which are compatible with the heritage specificities.</p>	<p>i. Revitalize the city and make it more dynamic = develop services and diversified small commercial businesses; ii. Limit commercial activity / promote other central areas to reduce tourist pressure and allow more inhabitants; iii. Seek by all means the improvement of social cohesion and the free and accessible use of the world heritage site; iv. Restoration of buildings, removal of parking lots and reinstatement of the functions of the city squares, creation of children's playgrounds and pocket parks in the area; v. Developing and supporting public organizations and entities that work for the economic well-being of communities and small businesses; vi. Use of solar panels on historic buildings; vii. Reinforcing notions of quality and beauty to evolve cities; viii. Reclaiming vacant areas/spaces in the city and allowing citizens to develop it even if temporarily/transitionally (green zone, community gardens, social activities) = reinvigorating stagnant spaces;</p>
	<p>OO 2.3 Establish urban coherence, both spatial and social, based on the requalification and decarbonation of public spaces for collective uses.</p>	<p>i. Ask the question of priorities to think about the city; ii. Make choices by prioritizing modes of travel: priority to pedestrians, then to cyclists, etc. = orient the developments; iii. Repopulate the historic center, limit shops and extend the concept of heritage to other parts of the city; iv. Revegetation of public spaces (temporary or permanent) with the participation of citizens (micro-planting of streets); v. Walking and cycling plan: regulated access for cars, shared spaces for pedestrians and bicycles, and temporary bicycle parking in the hyper-centre; reduction of speeds, establishment of secure bicycle parking facilities and closing of school streets in the morning and evening in the neighbourhoods; dedicated cycle paths on the structuring axes (courtyards and boulevards)...; vi. Create climate-neutral neighborhoods to improve air quality (ban the use of coal, wood, fossil fuels) with a conservation program and subsidies for the poorest residents.</p>

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1. Transformation of the public space	<p>AXIS 3: "Good governance" which brings a systemic approach to the city</p>	<p>a. Decision-making methods: role of inhabitants and other actors; b. Prioritize Consensus and Inclusion over regulatory measures; c. Affirmation of political leaders and enlightened policies supported and implemented by local actors/civil society = sharing of responsibilities and economies of scale; d. Communicate permanently and in all directions: inform, explain, convince, but also listen and learn; e. Identification of actors and ensuring that they have the means to act; f. Inspire action through local and regional traditions, customs and history; g. Have a critical look at conservation policies in order to create a real holistic approach; h. Create an environment/space for dialogue that accepts and integrates diverse opinions and approaches; i. Priority must be given to the inhabitants (the city is made to be lived in) = priority of access to housing, parking lots, incentives) = dynamic and attractive city for economic activities;</p>	
2. Improvement of the residential space		<p>Operational Objectives</p> <p>OO 3.1 Put in place the necessary conditions to create a permanent dialogue between all stakeholders for the evolution and development of the city.</p>	<p>Problematics raised</p> <p>i. Organize a systematic multimedia communication towards all the actors on the subjects of the goals, the means, the techniques applied for the preservation of the heritage and the impact on the quality of life; ii. Establish peaceful means to cooperate with building owners so that the municipality can also have a say in usage (consensus, persuasion); iii. Organize cyclical meetings with stakeholders to discuss issues important to them; iv. Set up permanent citizen councils; v. Develop communication forums and discussion groups focused on specific topics.</p>
3. Evolution of mobilities		<p>OO 3.2 Develop decision-making processes for co-construction and co-management of projects with the heritage city communities in order to exploit mobilizable resources and opportunities.</p>	<p>i. Multiply incentives for owners to encourage rehabilitation and the proposal of new uses; ii. Engage all the actors from the start of the initiatives and involve the populations concerned from the design phase / the urban project = a privileged moment to organize the meeting between all the actors and the authorities around heritage and urban development; iii. Rely on social and community development committees that are truly taken into account; iv. Reinterpreting the wisdom of the territory and local communities; v. Put (return) heritage at the heart of educational curricula in schools of architecture and urban planning;</p>
4. Adaptation of the built heritage		<p>OO 3.3 Adopt planning procedures and urban public management practices that use the local territory intelligence and meet the needs of communities in terms of modernity and climate issues.</p>	<p>i. Rethink legal/strategic/planning documents to give heritage a central place and role (new generation of management plans); ii. Invent tools to facilitate the acquisition of land and real estate by the municipality in order to propose innovative public / private arrangements; iii. Use inventories to identify in urban planning documents what should be preserved and what should be renewed; iv. Legislate locally about tourist rentals (short duration); v. Use infrastructure projects to shape resilience – livable, smart and honoring heritage as a dynamic urban asset; vi. Design "walkable and cycling city" plans to plan and implement the transformations necessary for the proper development of low-carbon modes of travel; vii. Develop standards defining the characteristics (and a label?) "frugal building" ecologically compatible with heritage values (return to tradition);</p>
5. Setting up a new governance			